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Plan Bay Area 2050: Integrating Equity

Regional Equity Working Group (REWG) Workshop December 11, 2019

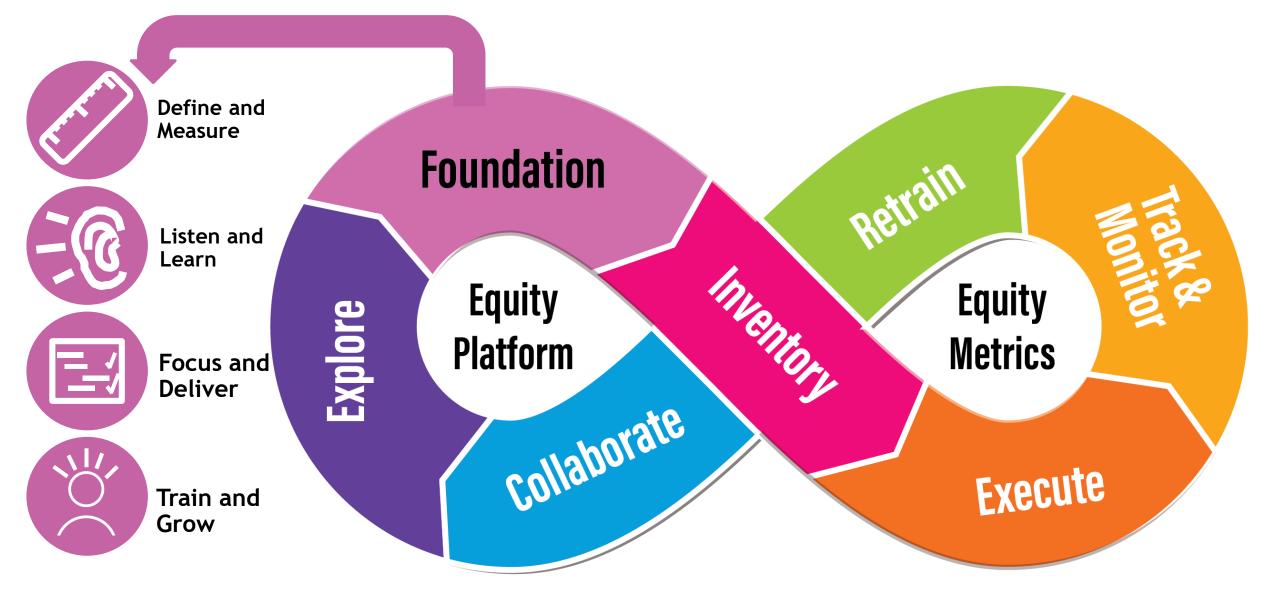




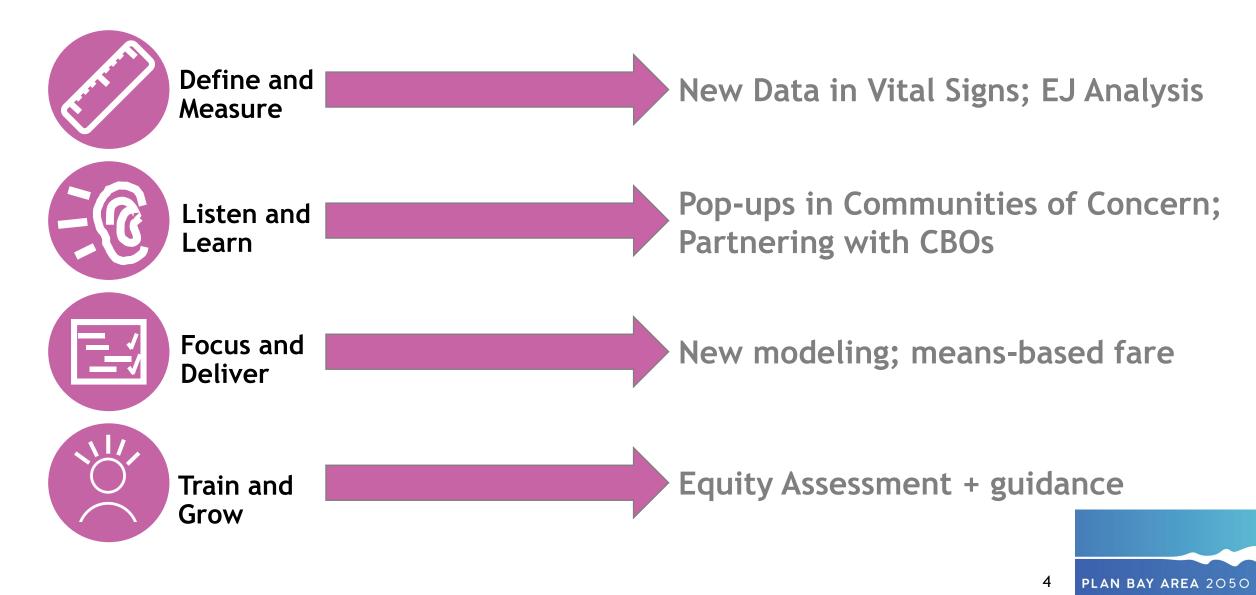
Advancing Equity in Plan Bay Area 2050

Therese McMillan Executive Director

Equity Platform



Equity Platform Applied to PBA 2050





Please go to this link in your browser: PollEv.com/rewg139

Introductions

Kỳ-Nam Miller Public Engagement Lead, Legislation and Public Affairs

Anup Tapase Associate Planner, Regional Planning Program

Today's Agenda

Advancing Equity in Plan Bay Area 2050, *Therese McMillan*

- Setting the Stage:
 - Plan Bay Area 2050 Overview, *Dave Vautin*
 - Takeaways from Horizon: Strategies for Plan Bay Area 2050, Anup Tapase
 - Poll-Everywhere Activity: What issues are most important to you
 - What Does the Public Think? Ursula Vogler
- Quick break -
- Small Group Discussion of Strategies: Round 1
 Lunch –
- Small Group Discussion of Strategies : Round 2
- Next Steps



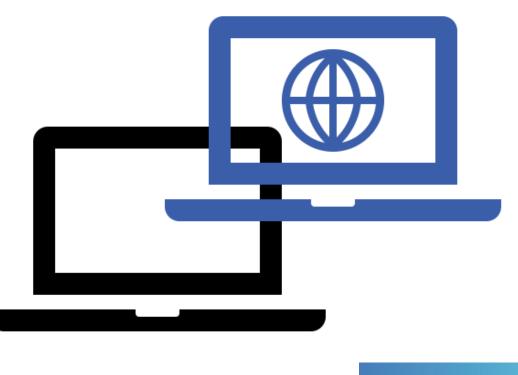


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Plan Bay Area 2050 Overview

Dave Vautin, Regional Planning Program, Plan Bay Area 2050 Project Manager, dvautin@bayareametro.gov



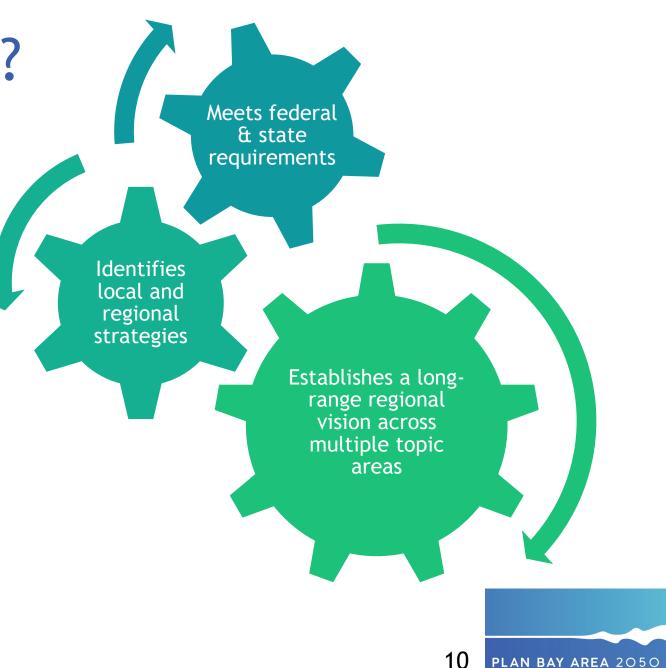


Welcome to *Plan Bay Area 2050*.
Over the next two years,
MTC and ABAG will work together to plan
for a better Bay Area - considering
strategies to tackle the challenges of
today and tomorrow.

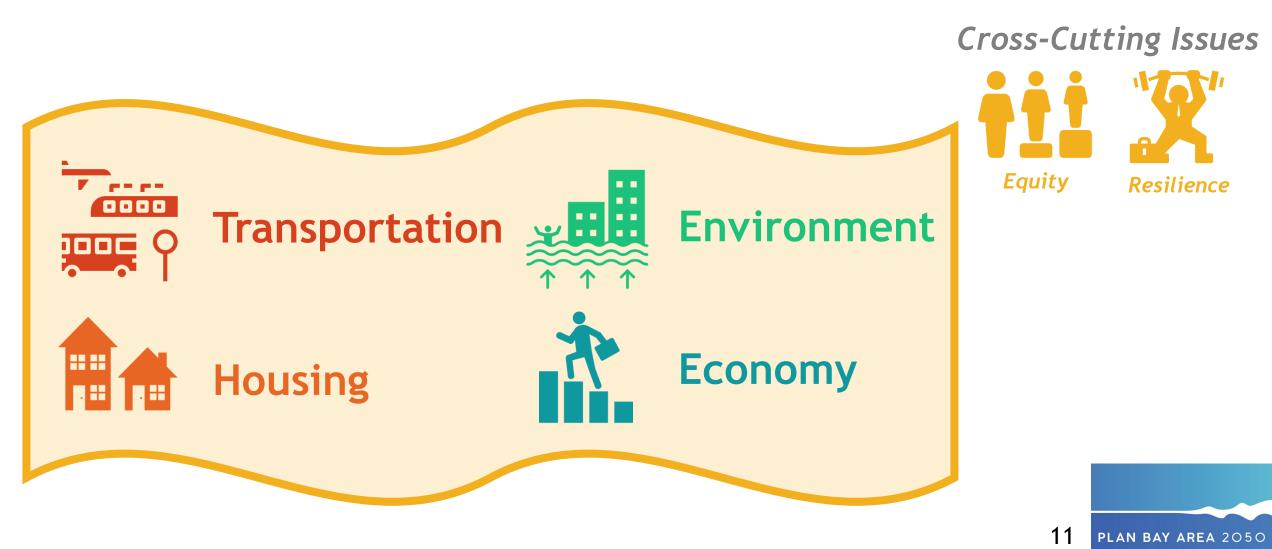
NT A

What is Plan Bay Area?

- The regional plan is a blueprint for growth and infrastructure for the next 30 years.
- The regional plan is **updated every four years**, with this major update due in 2021.
- The regional plan is a reflection of the shared priorities of the diverse nine-county San Francisco Bay Area.
- The regional plan is **fiscally-constrained**, even as it aspires to tackle the Bay Area's big challenges with specific strategies.
- The regional plan is <u>not</u> an expenditure plan; it is focused on setting priorities and over the long term and looking holistically across "silos".



Plan Bay Area 2050 will cover four topic areas and integrate two cross-cutting issues.



Plan Bay Area builds on Horizon

Horizon: Futures, Project Performance, etc.

Plan Bay Area 2050:

Blueprint (previously Preferred Scenario)

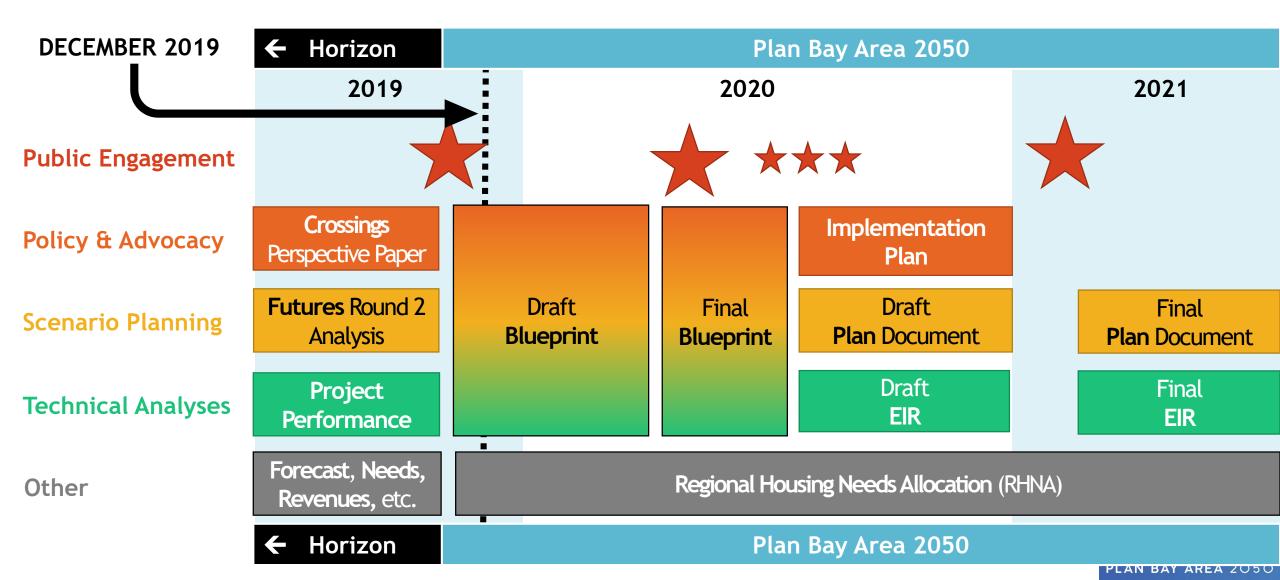
Plan Bay Area 2050: Finalization

February 2018-October 2019 Robust scenario planning, project evaluation, and policy analyses

September 2019-Summer 2020

Selection of resilient and equitable strategies to create a more comprehensive regional plan Summer 2020-Summer 2021 Development of shorter-range Implementation Plan + environmental analysis

Plan Bay Area 2050 Schedule



The Draft Blueprint will identify complementary strategies, both land use and transportation.



Plan Bay Area 2050 Blueprint

- **TRANSPORTATION** Investments & Strategies
- HOUSING Strategies
- ECONOMIC Strategies
- ENVIRONMENTAL Strategies



Questions?

Contact MTC/ABAG staff with any follow-up questions:

manutin

- Dave Vautin, Plan Bay Area 2050 Project Manager, dvautin@bayareametro.gov
- Anup Tapase, Equity Assessment Lead, atapase@bayareametro.gov



Anup Tapase Associate Planner, Regional Planning Program, atapase@bayareametro.gov



The Horizon initiative is designed to identify strategies and investments to prepare the Bay Area for an uncertain future - to ensure we are resilient to ever-changing economic, political, technological, and environmental conditions.

Photo Credit: Jay Huang, Los Vaqueros Reservoir, Livermore, CA https://www.flickr.com/photos/50663863@N02/24832728254

Three Futures - "What If?" Scenarios



Rising Tides,What if... the federal government cuts spending andFallingreduces regulations, leaving more policy decisions toFortunesstates and regions?



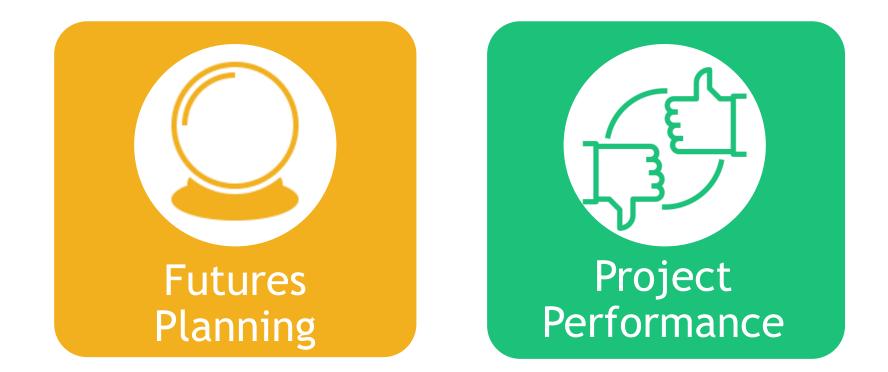
What if... new technologies and a national carbon tax enabled greater telecommuting and distributed job centers?



What if... an economic boom and new transportation options spur a new wave of development?



Two major deliverables from Horizon inform strategies for Plan Bay Area 2050

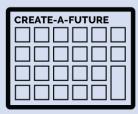




Futures Planning: Process



OUTREACH









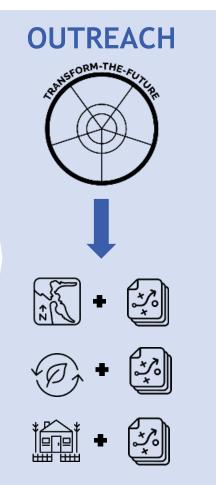


ROUND 1 ANALYSIS Current Strategies



REPORT





ROUND 2 ANALYSIS New Strategies











35 Strategies Analyzed in Futures Planning



Strategies were designed to support these nine priority areas, based on the Futures Interim Report findings. While new revenues were assumed in all Futures, fiscal constraint did mean that some strategies were omitted from Rising Tides, Falling Fortunes.



Improve Economic Mobility



Shift the Location of Jobs



Spur Housing Production



Retain & Expand Affordable Housing



Improve Access, Speed, and Reliability of Transportation



Prioritize Active Modes



Price Transportation Services



Reduce the Environment's Impact on Us

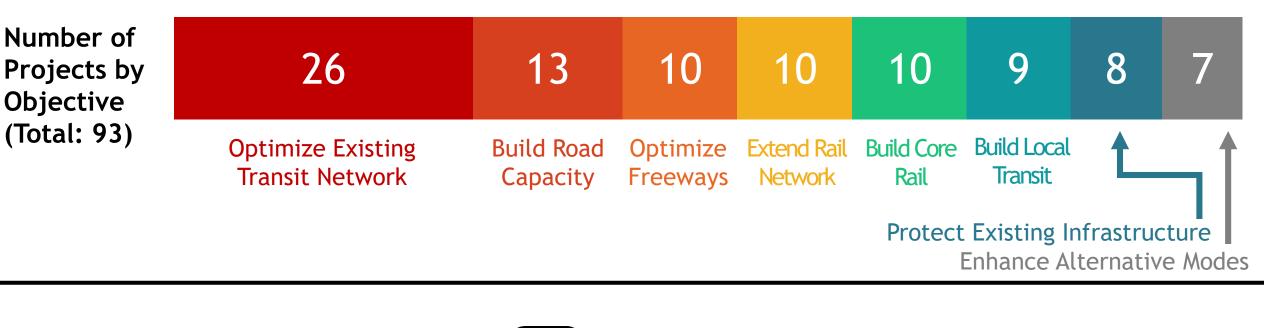


Reduce Our Impact on the Environment



21

Project Performance: Understanding Impacts of Transportation Investments

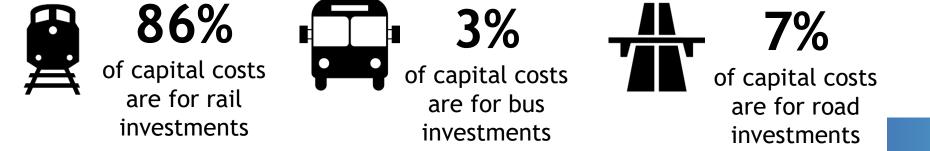


Project Performance

22

PLAN BAY AREA 2050

Capital Cost Breakdown of Projects*



* Does not include public submissions of transformative projects selected by the jury; costs for these projects are still under development.

Project Performance: How Were Projects Evaluated?





Benefit-Cost Assessment (*x 3 Futures*): is the project cost-effective & resilient? If benefit-cost ratio in a given Future is greater than 1, then benefits exceed costs.



Equity Assessment (x 3 Futures): is the project advancing equity? If greater than 60% of a project's accessibility benefits benefit lower-income households, then it advances equity.



Guiding Principles Assessment: is the project aligned with Plan Bay Area 2050's vision? If no Guiding Principles "flags" are identified, then it is generally aligned with the Guiding Principles.

- Qualitative assessment based on the five Guiding Principles:
 - Affordable, Connected, Diverse, Healthy, Vibrant



Transportation Findings from Horizon

Micromobility and Safety strategies contributed to a significant shift in active mode share and reduction in road fatalities

Strategies that prioritized active modes.

Strategies

Build a Micromobility Network Build nearly 10,000 miles of micromobility infrastructure, including protected lanes and trails.

Strategies (Horizon)

(Horizon)

Invest in Free Short-Trip Service Fund shared personal mobility, including scooters and electric bikes, within 3 miles of transit.



Implement Vision Zero Speed Reductions

Reduce speed limits to 25 mph on local roads within three miles of transit, in addition to reducing speeds on highways.

Other strategies that contributed to modal shift.



3

Strategies

(Horizon)

Suite of Growth Pattern Strategies By changing the growth pattern in Round 2 analysis, more households and jobs are in areas where the active transportation investments were focused.

Apply Time-of-Day Tolls on All Freeways

Toll vehicles on highways based on the time of day and the number of occupants in the vehicle.

25

PLAN BAY AREA 2050

Active (walk & bike) mode share in 2015, and Futures round 1 and round 2 analysis



Note that mode share is reflective of <u>commute</u> mode; the share is higher when accounting for <u>all</u> trips.

Lower-cost transit improvements, such as urban buses, BRT lines and ferry improvements are safe bets in an uncertain future



				Benefit-Cost Ratio			Equity Score		
Project Type	Project	Lifecycle Cost	Guiding Principle Flags	Rising Tides Falling Fortunes	Clean and Green	Back to the Future	Rising Tides Falling Fortunes	Clean and Green	Back to the Future
Optimize Existing Transit Network	BART Core Capacity	\$4.5B	0	1	2	2	Even	Even	Even
	Irvington BART Infill Station	\$0.2B	0	1	1	9	Even	Even	Even
	AC Transit Local Network: Service Increase	\$2.6B	0	1	2	2	Advances	Advances	Even
	Alameda County E14th St/Mission and Fremont Blvd Multimodal Corridor	\$0.5B	0	1	2	2	Advances	Advances	Even
	Geary BRT (Phase 2)	\$0.6B	0	1	2	3	Even	Even	Challenges
	San Francisco Southeast Waterfront Transit Improvements	\$0.6B	0	2	3	4	Even	Even	Even
	San Pablo BRT	\$0.5B	0	1	3	4	Advances	Advances	Even
	Downtown San Francisco Congestion Pricing	\$0.3B	1	2	3	4	Challenges	Challenges	Challenges
	Treasure Island Tolling and Mobility Program (Muni and AC Transit, Free Island Shuttles, Ferry)	\$0.8B	1	8	7	>10	Challenges	Challenges	Challenges
Enhance Alternate Modes	Enhanced Regionwide Bike Infrastructure	\$12.6B	0	1	3	3	Advances	Advances	Advances
	WETA Ferry Network Expansion (Berkeley, Alameda Pt, Redwood City, Mission Bay, Treasure Islan	\$1.0B	0	1	2	2	Even	Even	Even
	WETA Ferry Service Frequency Increase	\$0.4B	0	2	6	3	Challenges	Even	Even
Protect Existing Infrastructure	I-580/US-101/SMART Marin Resilience Project	\$0.2B	0	>10	>10	>10	Challenges	Challenges	Challenges
	I-880 Resilience Project (South Fremont)	\$0.1B	0	>10	n/a	n/a	Challenges	n/a	n/a
	SR-84 Resilience Project (Dumbarton Bridge, 101 interchange)	\$0.2B	0	>10	n/a	n/a	Challenges	n/a	n/a
	SR-237 Resilience Project (Alviso)	\$0.2B	0	>10	n/a	>10	Even	n/a	Even
	US-101 Peninsula Resilience Project (San Antonio Rd, Poplar Ave, Millbrae Ave)	\$0.2B	0	>10	n/a	n/a	Challenges	n/a	n/a
	VTA LRT Resilience Project (Tasman West)	\$0.2B	0	5	5	8	Even	Advances	Even

Transit fare reforms could meaningfully change travel behavior

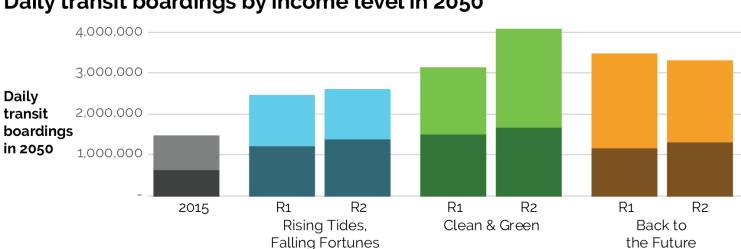




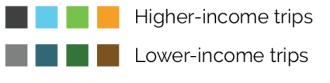
Provide Free Transit to Lower-Income Riders



Free transit for households earning less than the median income. Existing discounted fare programs (e.g. youth, students, senior, people with disabilities) would remain in effect



Daily transit boardings by income level in 2050





Some investments that were evaluated may predominantly benefit higher-income groups if not paired with complementary strategies



Project Type	Project	Lifecycle Cost	Guiding Principle Flags	Rising Tides Falling Fortunes	Clean and Green	Back to the Future
Extend Rail	BART DMU Extension to Brentwood	\$0.6B	0	Advances	Challenges	Challenges
Network	BART to Hercules & I-80 Bus from Vallejo to Oakland	\$5.8B	0	Challenges	Challenges	Challenges
	SMART Extension to Cloverdale	\$0.5B	0	Challenges	Even	Challenges
	SMART to Solano (Novato to Suisun City, without sea level rise protections)	\$1.6B	0	Even	Challenges	Challenges
Build Core Rail	Caltrain Downtown Extension	\$4.8B	0	Challenges	Challenges	Challenges
	Megaregional Rail Network + Resilience Project (Caltrain, ACE, Valley Link, D	\$54.1B	2	Challenges	Challenges	Challenges
Optimize Existing	Caltrain Full Electrification and Blended System: High Growth	\$36.9B	2	Challenges	Even	Challenges
Transit Network	Caltrain Full Electrification and Blended System: Moderate Growth	\$24.6B	2	Challenges	Even	Challenges
	Downtown San Francisco Congestion Pricing	\$0.3B	1	Challenges	Challenges	Challenges
	Treasure Island Congestion Pricing	\$0.8B	1	Challenges	Challenges	Challenges
Optimize Existing	Bay Area Forward (Phase 1: Freeway Ramp and Arterial Components Only)	\$0.6B	1	Challenges	Challenges	Challenges
Freeway Network	AC Transit Transbay Network: Capital Improvements + Service Increase	\$6.5B	0	Challenges	Challenges	Challenges
	Regional Express Bus Network + Optimized Express Lane Network		1	Challenges	Challenges	Challenges
	San Francisco Arterial HOV and Freeway HOT Lanes	\$1.3B	0	Challenges	Challenges	Even
Build Road	Regional Express Lanes (MTC + VTA + ACTC + US-101)	\$12.1B	1	Challenges	Challenges	Challenges
Capacity	SR-4 Operational Improvements	\$0.5B	1	Challenges	Challenges	Even
	SR-239 Widening (Brentwood to Tracy including airport connector)	\$2.4B	1	Challenges	Advances	Challenges

If some of these projects are included in the Plan, how can we advance equitable outcomes?



Equity Score





Preliminary Transportation Strategies for Plan Bay Area 2050



Strategies for discussion today

Connectivity and Safety

Build a Complete Micromobility Network

Reduce Speeds on Highways and Local Streets

Deliver Lower-Cost Transit Improvements (Bus, BRT, and Ferry Projects)

Transportation Costs

Reform Transit Fare Policy

Apply Tolls Based on Time of Day and Vehicle Occupancy

Disproportionate Impacts of Major Investments

Advancing Equitable Outcomes with Commuter Rail, Express Lanes/Buses

Other strategies under consideration for integration into Plan Bay Area 2050 Blueprint Operate and Maintain the Existing System

Develop a Single Platform to Access and Pay for All Mobility Options

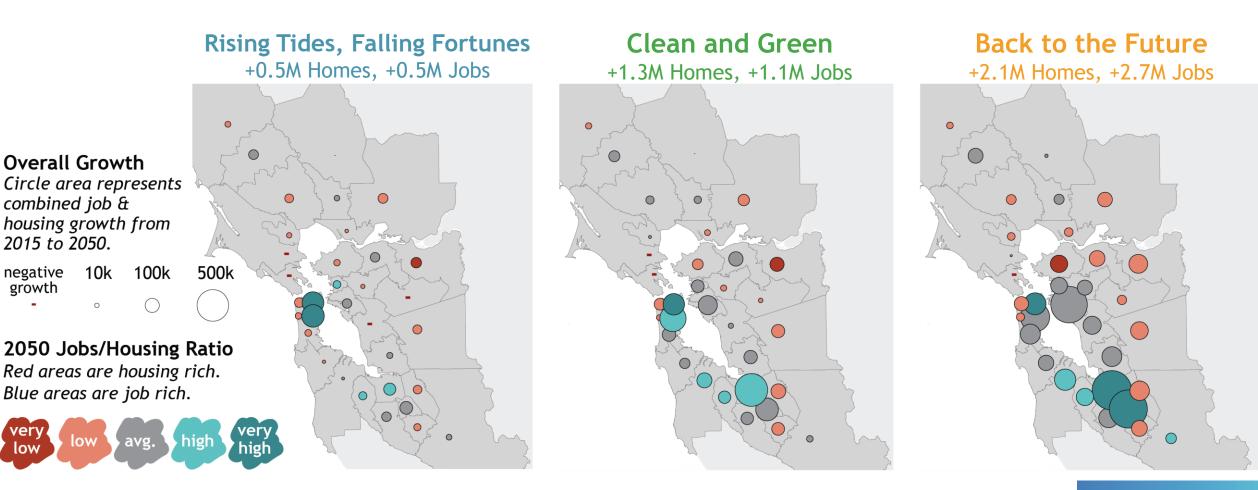
Build a New Transbay Rail Crossing





Housing Findings from Horizon

Land use strategies included in Plan Bay Area 2040 were insufficient to address the region's longstanding jobs-housing imbalance.







Designating new growth areas with diverse housing enabled more growth near transit and near opportunity.



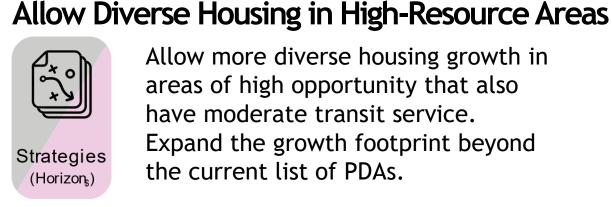
Allow Diverse Housing Around Transit



Strategies

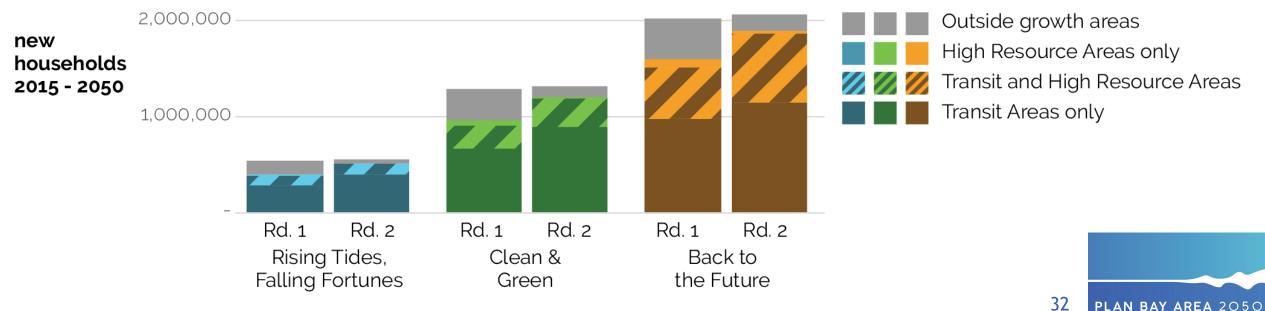
(Horizon_s)

Allow more diverse housing growth around areas with high frequency transit. Expand the growth footprint beyond the current list of PDAs.



Allow more diverse housing growth in areas of high opportunity that also have moderate transit service. Expand the growth footprint beyond the current list of PDAs.

Location of households added between 2015-2050 relative to growth geography



A mix of strategies to retain and expand affordable housing reduced the affordable housing gap.



Pass Inclusionary Zoning Policies



Strategies

(Horizon_s)

Require 10% to 20% of all new development to be deedrestricted affordable, expanding off the Plan Bay Area 2040 inclusionary strategy.

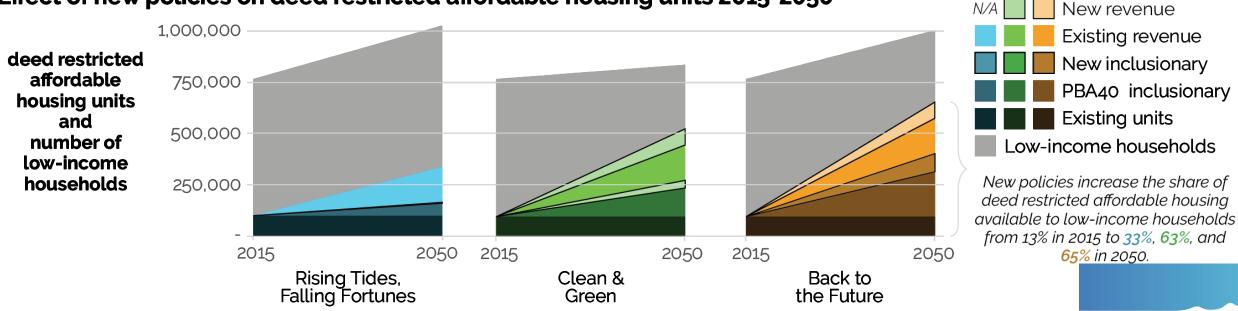


Strategies

(Horizon_{ss})

Raise \$1.5 billion in new annual revenue to build and preserve affordable housing, complementing existing federal, state, and local affordable housing funds.

Effect of new policies on deed restricted affordable housing units 2015-2050

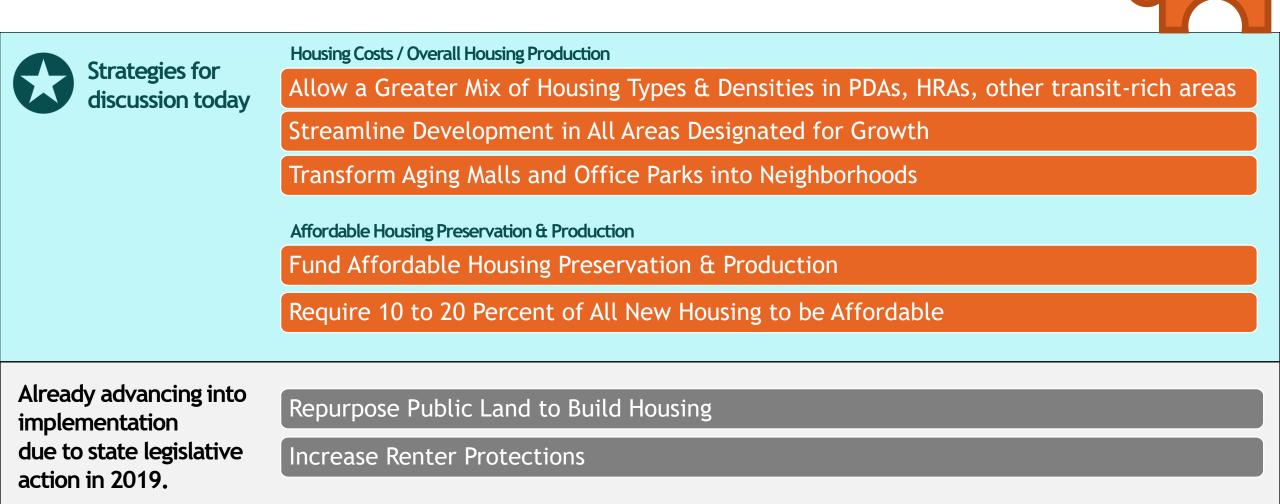


How affordable units are built

33

PLAN BAY AREA 2050

Preliminary Housing Strategies for Plan Bay Area 2050







Economy Findings from Horizon

We are recommending two strategies that would help enhance economic mobility



Provide Childcare Subsidy for Low-Income Households



Strategies

(Horizon 🚓)

Provide a 50% childcare subsidy to low-income households with children under 5, enabling more parents with young children to remain in (or to enter) the workforce



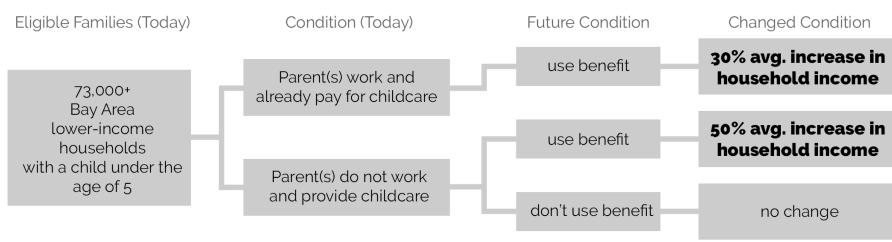
Create Incubator Programs in Economically Challenged Communities

Fund pre-incubation services (technical assistance for establishing a new business), as well as access to workspaces, mentorship and financing in disadvantaged communities with lower jobs to housing ratios

36

PLAN BAY AREA 2050

Potential Impact of Childcare Subsidy



A regional impact fee on office development was effective in focusing office growth, but not in shifting jobs to the East and North Bay.

Apply a VMT-Based Impact Fee on Office Development



Strategies

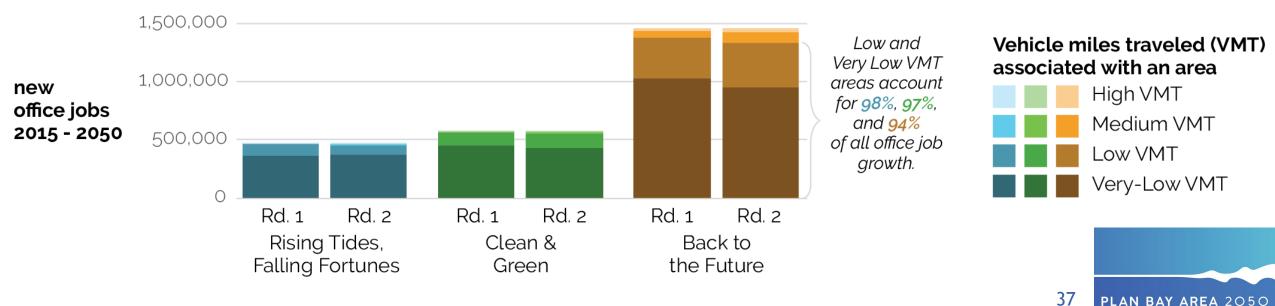
(PBA 2040)

Apply a fee on new office development in areas that have high employment-related vehicle miles traveled (VMT), expanding upon a Plan Bay Area 2040 strategy.

Given that this strategy was included in Plan Bay Area 2040, it was studied in both Futures Round 1 and Futures Round 2 - and was very effective in focusing growth in low-VMT places in both analyses.

Further refinements could focus on better tailoring this strategy to reflect county-level conditions - rather than "one size fits all".

Location of new office-related job growth relative to an area's associated VMT level



Preliminary Economic Strategies for Plan Bay Area 2050



Strategies for discussion today	Economic Mobility Expand Childcare Support for Low-Income Families	
	Create Incubator Programs in Economically-Challenged Areas	
	Jobs/Housing Imbalance Implement Regional Office Development Impact Fees	
	Establish Priority Production Areas to Protect Industrial Lands	
Significant revisions needed for	Expand Construction Workforce Programs	
inclusion in Plan Bay Area 2050 Blueprint	Place Office Caps in Job-Rich Cities	
Already advancing into implementation due to state legislative action in 2019.	Provide Portable Benefits for Part-Time/Freelance Workers	





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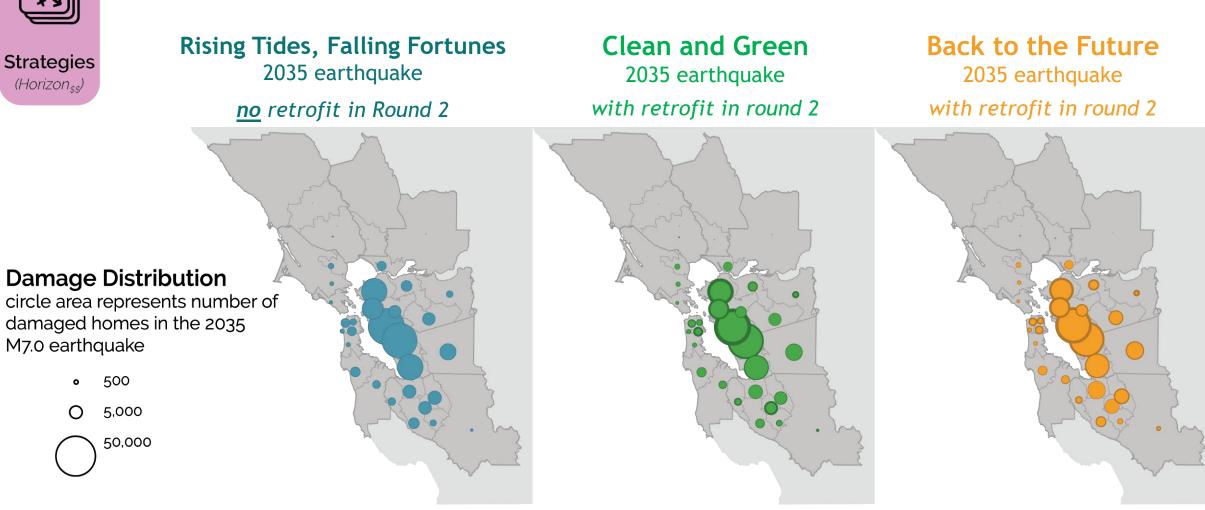
Environment Findings from Horizon

Retrofitting older buildings is effective in decreasing damage from natural disasters across the region.





(Horizon_{ss})



to support earthquake, wildfire, energy, and water retrofit strategies.

Dark color shows Round 1 damage, lighter color shows Round 2 damage.

Retrofit Older Buildings

Adapting to sea level rise resulted in significant decrease in flooding risk across the region.





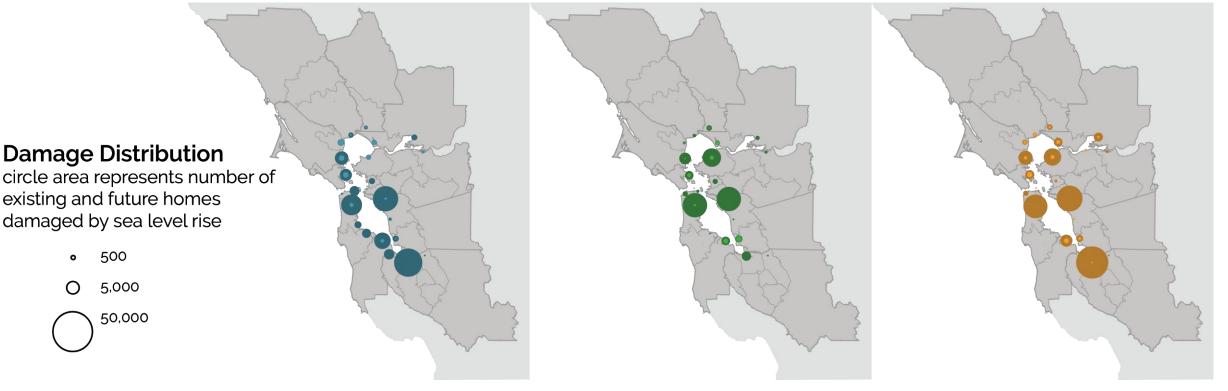
Strategies

(Horizon_{ss})

Adapt to Sea Level Rise Leverages existing and new revenues to fund a hybrid set of gray and green infrastructure systems to adapt the region.

Rising Tides, Falling Fortunes 3 feet of sea level rise by 2050 with partial adaptation in Round 2 **Clean and Green** 1 foot of sea level rise by 2050 with "full" adaptation in round 2

Back to the Future 2 feet of sea level rise by 2050 with "full" adaptation in round 2



Dark color shows Round 1 flooding, lighter color shows Round 2 flooding.

To curb the loss of natural lands, maintaining urban growth boundaries as well as adapting to sea level rise are both important



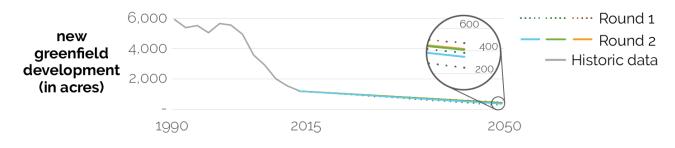
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PLAN BAY AREA 2050



Maintain Urban Growth Boundaries

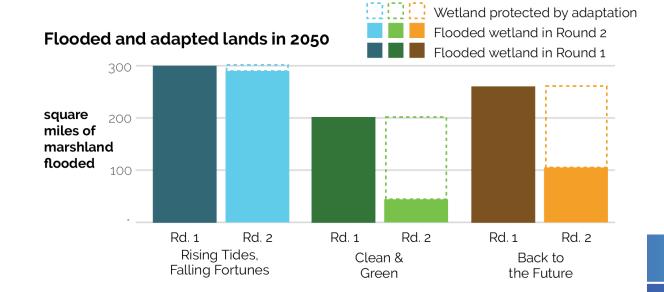
Strategies (PBA 2040) Restrict urban development on greenfield lands, continuing the region's recent commitment to reducing sprawl outward. Acres of greenfield development annually — historic and projected.





Adapt to Sea Level Rise

Strategies (Horizon_{ss}) Leverages existing and new revenues to fund a hybrid set of gray and green infrastructure systems to adapt the region.



Preliminary Environmental Strategies for Plan Bay Area 2050





Climate Change Adaptation

Retrofit Older Existing Buildings (Energy, Water, Seismic, Fire)

Adapt to Sea Level Rise

Climate Change Mitigation

Promote Use of Electric Vehicles

Support Shared-Use Mobility Services

Strengthen the Commuter Benefits Program

Natural Land Impacts

Maintain Urban Growth Boundaries



Significant revisions needed for inclusion in Plan Bay Area 2050 Blueprint

Disaster Recovery

Purchase Disaster Recovery Financing

Questions?

Contact MTC/ABAG staff with any follow-up questions:

- **Dave Vautin**, Plan Bay Area 2050 Project Manager, dvautin@bayareametro.gov
- Anup Tapase, Associate Planner, Regional Planning Program, atapase@bayareametro.gov

PLAN BAY AREA 2050

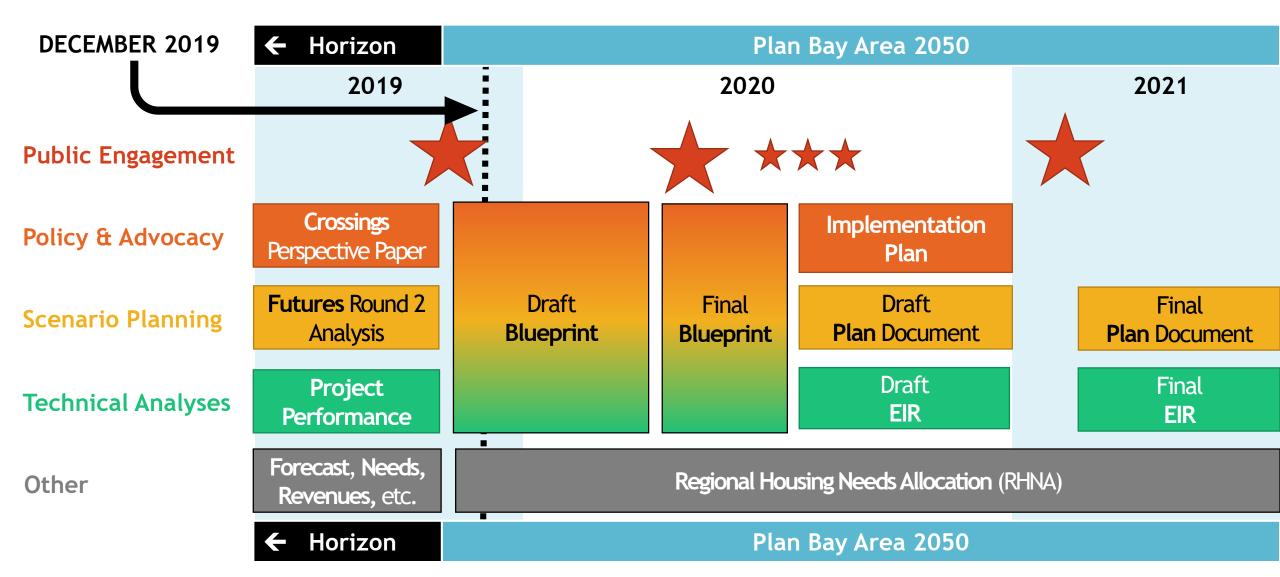
TELL US WHAT YOU THINK.



Plan Bay Area 2050 Public Engagement: Round 1 Results To-Date

Regional Equity Working Group Workshop December 11, 2019

Plan Bay Area 2050 Schedule



Phase I: Plan Bay Area 2050 Engagement

Focus Area

Tactics

Prioritize high-performing Horizon strategies for consideration in Blueprint

- 1. Pop-up Workshops: 37 locations across the Bay Area
- 2. Mayor of Bayville: Digital tool used to engage participants online
- 3. In-depth workshops with partners and stakeholders



Pop-up Workshops

Held 37 pop-ups in six weeks:

- Held in all nine counties
- Focused on Communities of Concern
- 29 of the pop-ups were held in areas serving Communities of Concern
- Received over 3,000 comments



Pop-up Locations

This Fall MTC/ABAG conducted 37 Pop-up events throughout the ninecounty Bay Area

• 29 of those workshops were held in Communities of Concern

Feedback from Pop-ups: Most Popular Strategies



- Improve connections between transit agencies and between modes
- Make services more reliable and frequent
- Electrify regional rail systems

2. Build Affordable Housing

- Build working-class housing so people can live near where they work
- Address homelessness
- Ensure housing is located near high-quality schools (nexus with high-resource area strategy)



- Improve safety of bike & pedestrian network
- Expand bicycle infrastructure
- Support connection between personal & environmental health







Feedback from Pop-ups: Least Popular Strategies

Relatively few people disliked the highperforming strategies from Horizon. 90% of comments were supportive of the highperforming strategies from Horizon.



- 1. Increase Development Fees in Places that Generate Long Auto Trips
 - Use incentives rather than disincentives to encourage shift in jobs
 - Jobs/housing balance is critical but strategy is confusing



- 2. Simplify the Development Process to Encourage Housing
 - Preserve local control
 - Keep and maintain existing properties



Equity Take-aways

Top Concern: Housing Affordability

- Interested in "One-Click list of available affordable housing" (building off of SF model)
- Assistance for lower-income homeownership/wealth building
- Equitable development without displacement
- Prioritize housing for people experiencing homelessness, including wrap-around services

Other Takeaways:

- Childcare subsidies Important, even at higher income thresholds
- Small business incubators Small businesses seen to assist low income residents
- Affordability of transportation



Mayor of Bayville Digital Tool

Launched November 6, 2019:

- Uses gamification to get input from public
- Aimed at reaching a younger, less traditional audience
- Promoted via email, MTC/ABAG social media and targeted online advertising

Tool asks participants to solve real-world problems:

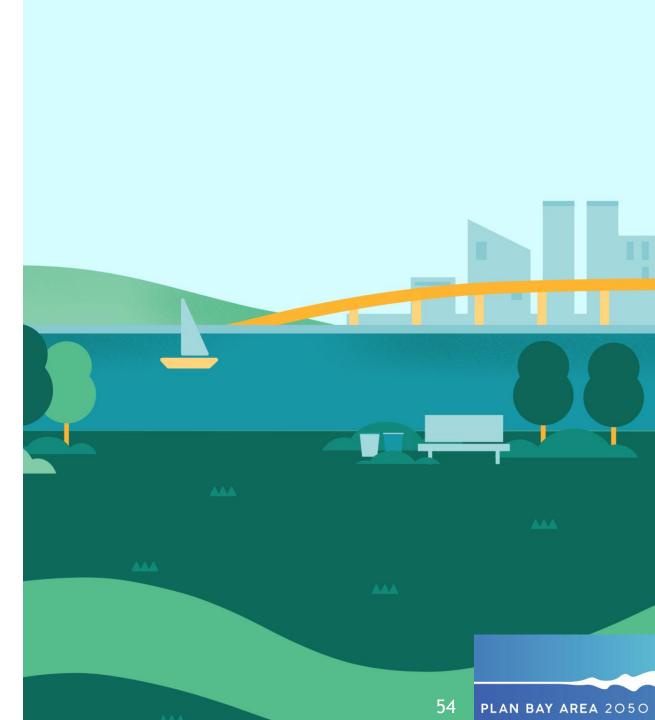
- Each Plan element includes two or three challenges
- Participant selects from a list of strategies to challenge
- Once completed, participant sees how their results compare to others
- Encourage participants to complete all four elements



Mayor of Bayville: Feedback from Public

We have received over 10,000 comments from over 2,500 participants through the tool; it will be live through December 16, 2019.

- The top strategies include:
 - Build a network of safe paths for bicycles, ebikes, scooters, and pedestrians
 - Build and operate a next-generation Bus Rapid Transit network
 - Allow apartments and denser housing around transit stops
- The least popular strategies include:
 - Limit new office construction in jobs-rich locations
 - Streamline development in areas that are locally prioritized for growth



Equity in Public Engagement

- Community-based Organizations:
 - Ongoing relationships with eight CBOs throughout the Plan
 - Focus groups in spring and in 2021 + other tasks
- Focus on holding events in Communities of Concern, hearing from those not normally in the process
- In-language engagement



Questions?

Contact MTC/ABAG staff with any follow-up questions:

- Ursula Vogler, Principal, Public Engagement uvogler@bayareametro.gov
- Dave Vautin, Plan Bay Area 2050 Project Manager, dvautin@bayareametro.gov

10 MINUTE BREAK

Refining Strategies for Equitable Outcomes

Small Group Discussion: Round 1 (55 mins)

Suggested Discussion

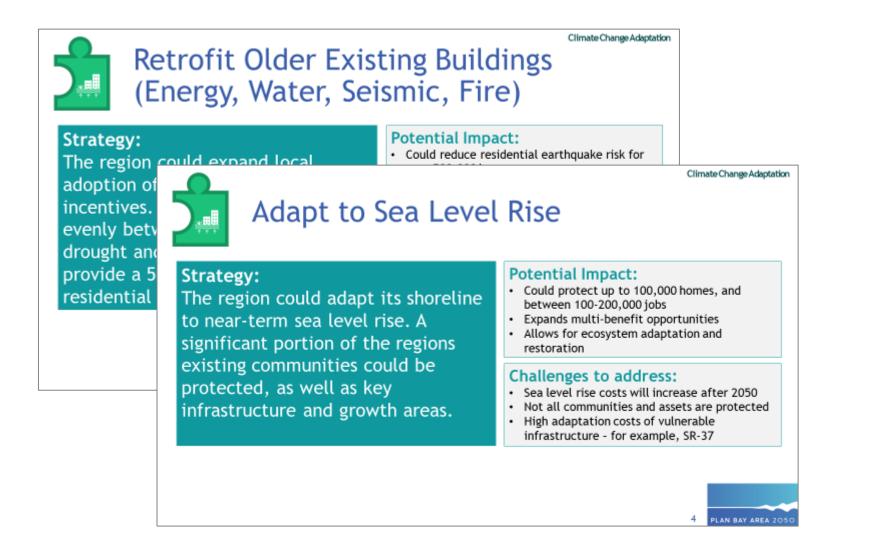
- 5 mins Are there any other issues to address that are not captured here?
- 10 mins Are there any other strategies to address these issues?
- 35 mins Deep dive into strategies



			PLAN BAY AREA 2050
	Housing Costs /	Overall Housing Producti	ion
Allow a Greater Mix of Housing in Regional Growth Geographies	EQUITY MEANS	IMPORTANT TO INCLUDE	BETTER WITHOUT
Streamline Development in All Regional Growth Geographies			
Transform Aging Malls and Office Parks			
OTHER STRATEGIES			

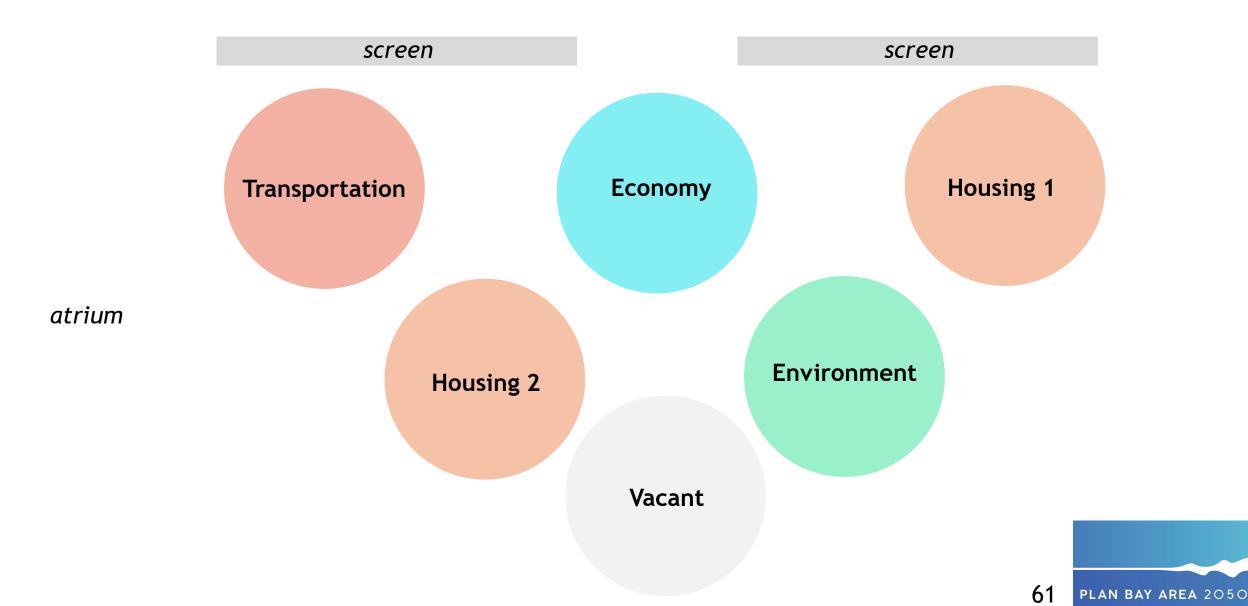
	Affordable Housing Preservation & Production				
Fund Affordable Housing Preservation & Production	EQUITY MEANS	IMPORTANT TO INCLUDE	BETTER WITHOUT		
Require 10 to 20 Percent of All New Housing to be Affordable					
OTHER STRATEGIES					
OTHER ISSUES					
OTHER STRATEGIES	EQUITY MEANS	IMPORTANT TO INCLUDE	BETTER WITHOUT		

Strategy Handouts are available at the tables





Pick any table!



LUNCH

11:30am - 12pm

Refining Strategies for Equitable Outcomes

Small Group Discussion: Round 2 (45 mins)

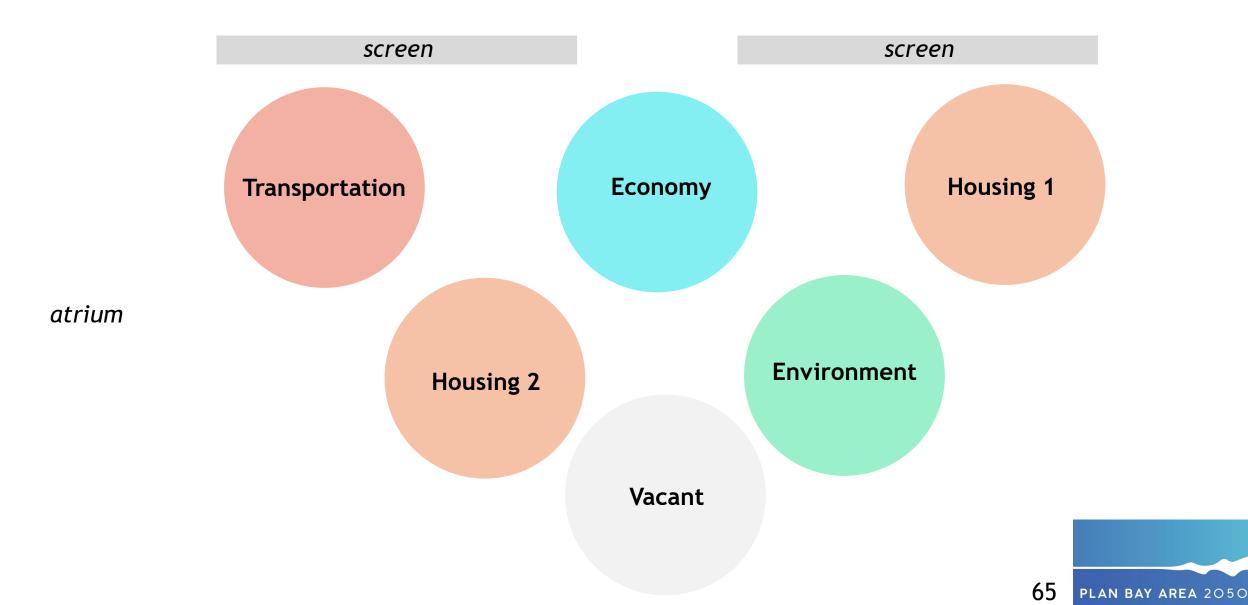
Suggested Discussion

- 5 mins Are there any other issues to address that are not captured here?
- 5 mins Are there any other strategies to address these issues?

35 mins Deep dive into strategies

👫 Eco			
	PLAN BAY AREA 2050		
Expand Childcare Support for Low- Income Families	Conomic Mobility (jobs at Important to Include	Better Without	<u>Equity Means</u>
Create Incubator Programs in Economically- Challenged Areas	Important to Include	<u>Better Without</u>	Equity Means
	Jobs/Housing Imb		
Assess a VMT- based fee on Office Development	Important to Include	<u>Better Without</u>	<u>Equity Means</u>
Establish Priority Production Areas to Protect Industrial Lands	Important to Include	Better Without	Equity Means
Allow a Greater Mix of Housing in Regional Growth Geographies 🔒 🖷	Important to Include	<u>Better Without</u>	Equity Means
	Important to Include	Better Without	<u>Equity Means</u>
	Important to Include	Better Without	Equity Means
			2

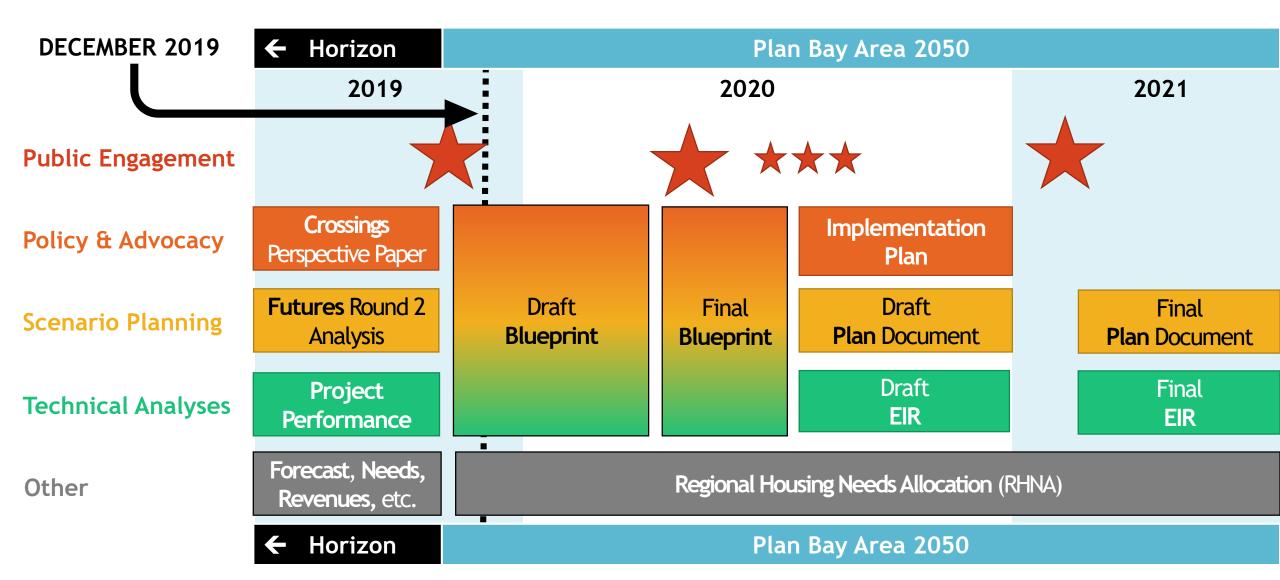
Pick any table!



Next Steps

Dave Vautin, Horizon/PBA 2050 Project Manager Regional Planning Program

Plan Bay Area 2050 Schedule



Questions?

Contact MTC/ABAG staff with any follow-up questions:

 Dave Vautin, Plan Bay Area 2050 Project Manager, dvautin@bayareametro.gov

68

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Thank You! www.planbayarea.org